Unit

Business Procedures

Learning Plans

Organizational/Time Management

Employment Issues

Labor Relations

Training New Employees

Business Management

Business Plan

Entrepreneurship

Customer Service

Quality

Business Trip

Business Luncheon

Checklists

Organizational/Time Management

Management Systems

Small Business Concepts

Business Travel Arrangements

Organizational/Time Management Learning Plan

Why This Skill Is Important

Using effective time management skills is important in saving money for a company. The objective of this unit is to learn to effectively apply organizational and time management skills in your personal life as well as in the workplace.

Related Wisconsin Model Academic Standards for Business

B.12.4, J.12.8, K.12.2, K.12.3

Competency

Apply organizational and time management skills

•	
	Linked Core Abilities
	B. Use effective personal and interpersonal skills
	C. Apply critical thinking and information processing skills
	Performance Standards
	Criteria—When your performance will be acceptable:
	☐ you set goals for organizing work and managing time
	☐ you identify tasks to be completed
	☐ you prioritize tasks, according to established guidelines
	□ scheduled tasks are completed in a logical sequence
	$\ \square \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$
	□ you maintain a planning calendar
	$\ \square$ you regularly evaluate progress/status of scheduled tasks
	Conditions—How you will be evaluated:
	☐ in the workplace and in the classroom
	□ as tasks are scheduled
Ι	Learning Activities
_	 Prepare and maintain a one-week log/calendar charting how time is used one week prior to time management unit. Discuss how time was spent.
_	2. Create a graph using Excel to graphically show how you spent your time in a given day.
	2 Search the Internet for articles on time management

 _ 4.	Brainstorm in groups the following topics: What is Time? Timesavers? Timewasters? Present findings to class.
_ 5.	Watch video about time management.
 _ 6.	Listen to lecture and discuss time management.
 7.	Maintain a planning calendar/computer generated for all class assignments and include a prioritized list of things to do.
 _ 8.	Maintain a planning calendar/computer generated for work prioritizing duties.
 _ 9.	Prepare and maintain a one-week log charting how time is used one week after time management unit.
 _10.	Create a follow-up graph using Excel to indicate changes made in your daily routine.
 _11.	Prepare a one- to two-page report (narrative) on the time management unit. Include all of the activities from the unit organized logically to indicate what you have learned.

Employment Issues Learning Plan

Why This Skill Is Important

Job-related correspondence and employment issues such as accepting/rejecting employment offers, requesting medical/family leave, reviewing various benefits packages are very important to working people. In this unit, you will become familiar with terminology and collect information related to a variety of employment issues.

Related Wisconsin Model Academic Standards for Business

B.12.1, I.12.1, J.12.3, and J.12.8, and K.12.14

Competency

Outline the roles of support staff, supervisors, managers, and technology in achieving business goals

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems
- E. Work with a variety of technologies

Performance Standards

C	Criteria—when your performance will be acceptable:		
	you explain the advantages and disadvantages of centralization and decentralization of an organization $$		
	you identify levels of management		
	you identify decision-making authorities		
	you describe line versus staff departments		
	you describe methods used by management to communicate with employees		
	you explain the importance of timely communication of information pertinent to employees		
	you describe the role of technology in the overall management process		

Conditions—How you will be evaluated:

 $\hfill\Box$ in the classroom and/or in the workplace

1.	Define terminology utilized in employee benefits packages.
2.	Utilize the Internet to research the latest types of contract benefits offered to employees.
3.	Develop written communication to management to request a medical/family leave.
4.	Create written communication to accept/reject an employment offer.
5.	Critique written communication from peers.
6.	$Contact \ local \ representatives \ from \ employment \ agencies \ to \\ discuss \ employment \ trends \ as \ they \ pertain \ to \ benefits \ and \ salary \\ in \ various \ industries.$
7.	Compare lengths of leave (i.e., vacation, sick leave, bereavement) of local companies.
8.	Analyze health care options available to employees of local companies.
9.	Research wages of various industries in the area.
10.	Investigate union activities such as grievance procedures and arbitration.
11.	Discuss seniority policies and subcontracting and how they are related to union issues.
12.	Explore pension and retirement possibilities.

Labor Relations Learning Plan

Why This Skill Is Important

An employment relationship may be formed as a result of a simple oral agreement between an employee and an employer, or it may be created by a detailed written agreement reached after lengthy negotiations. Regardless of how an employment relationship is formed, however, certain rules apply to its enforcement. In this unit, you will learn about terminology and various strategies used in labor relations.

Related Wisconsin Model Academic Standards for Business

A.12.1-2, A.12.4-5, A.12.13, A.12.20, A.BS.10, B.12.1, B.12.5, I.12.1, J.12.5, and J.12.7-8

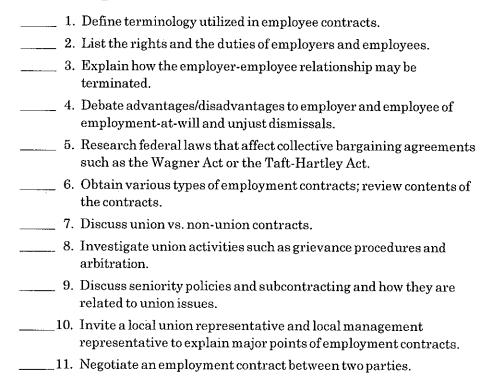
Competency

Outline the roles of support staff, supervisors, managers, and technology in achieving business goals

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems
- E. Work with a variety of technologies

Cı	Criteria—When your performance will be acceptable:		
	you explain the advantages and disadvantages of centralization and decentralization of an organization		
J	you identify levels of management		
	you identify decision-making authorities		
]	you describe line versus staff departments		
_]	you describe methods used by management to communicate with employees		
]	you explain the importance of timely communication of information pertinent to employees		
	you describe the role of technology in the over all management process described the role of technology in the over all management process described the role of technology in the over all management process described the role of technology in the over all management process described the role of technology in the over all management process described the role over all management process described the role over all management process described descr		
C	onditions—How you will be evaluated:		
	in the classroom and/or in the workplace		



Training New Employees Learning Plan

Why This Skill Is Important

It is your first day on your new job. What should you expect? Depending upon the size of your new company, there may or may not be a formal training session for new employees. After completing this learning plan, you will have an idea of what to expect when you arrive for your first day of work.

Related Wisconsin Model Academic Standards for Business

A.12.1, A.12.5-7, A.12.11, A.12.14-16, A.12.20, B.12.1, B.12.15-16, E.BS.8, H.12.1-2, H.BS.4-6, I.12.1, I.BS.10, J.BS.1, J.BS.4-5, J.BS.7, J.BS.9, K.12.11, and H.BS.3

Competency

Outline the roles of support staff, supervisors, managers, and technology in achieving business goals

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems
- E. Work with a variety of technologies

Cı	riteria—When your performance will be acceptable:
	you explain the advantages and disadvantages of centralization and decentralization of an organization
	you identify levels of management
	you identify decision-making authorities
	you describe line versus staff departments
	you describe methods used by management to communicate with employees
	you explain the importance of timely communication of information pertinent to employees
	you describe the role of technology in the overall management process
C	onditions—How you will be evaluated:
П	in the classroom and/or in the workplace

1.	Interview a family member to determine how their employer handles the training of new employees.
2.	Discuss training plans the students have experienced at their past and present jobs; give an oral presentation describing the training plan used by their employer.
3.	Design an organizational chart for a company.
4.	Discuss the contents of a training manual.
5.	List examples of fringe benefits that may be available at different companies. $ \\$
6.	Design a tour of the school building that might be used for a new employee.
7.	Discuss the pros and cons of public vs. private employment.
8.	List useful and important resources to have at a workstation.
9.	Define types of business ownership.
10.	Discuss evaluation tools used for employee performance rating.
11.	Design a training plan for a business of choice and prepare a multi-medium presentation for the class.
12.	Interview a human resources person about the training plan that is used and report findings to the class.
13.	Discuss responsibility of new employees to read and follow training materials.
14.	Research the absenteeism policies of various companies.
15.	List safety issues and precautions in a business office.
16.	Discuss "unwritten" rules of protocol in an office such as asking for raises, handling confidential matters, avoiding discussion of salaries, etc.

Business Management Learning Plan

Why This Skill Is Important

Managers are responsible for ensuring company goals are met through effective staff management and efficient procedures. In this unit you will explore management styles and practice making management decisions.

Related Wisconsin Model Academic Standards for Business

A.12.1-6, A.12.11, A.12.13-15, A.12.20, B.12.13, E.12.8, G.12.2, H.12.2-3, J.12.1-2, J.12.7, J.12.13, A.BS.6, A.BS.2, A.BS.4, A.BS.12, D.BS.2, E.BS.2, E.BS.8, H.BS.1, H.BS.4, H.BS.5, H.BS.6, J.BS.6, J.BS.11, K.BS.3

Competency

Outline the roles of support staff, supervisors, managers, and technology in achieving business goals

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems
- E. Work with a variety of technologies

☐ in the classroom and/or in the workplace

C)	Oriteria—when your performance will be acceptable:		
	you explain the advantages and disadvantages of centralization and decentralization of an organization		
	you identify levels of management		
	you identify decision-making authorities		
	you describe line versus staff departments		
	you describe methods used by management to communicate with employees		
	you explain the importance of timely communication of information pertinent to employees		
	you describe the role of technology in the overall management process $% \left(1\right) =\left(1\right) \left(1$		
C	Conditions—How you will be evaluated:		

1.	Read selected text information about business management; teach the other team members the information in the text.
2.	Create an organizational chart for a centralized business and a departmentalized business.
3.	$\mbox{\sc Visit}$ and tour a local business. Analyze the management styles of the business based on the tour.
4.	View a video on different management styles. (COKE in Japan)
5.	Discuss the management functions and the duties required to meet these functions for each management level. (Plan, Organize, Control, Direct)
6.	$\label{lem:problem} Dramatize\ different\ management\ situations, and\ develop\ various\ solutions\ to\ each\ situation.$
7.	Interview a local manager and develop a job description for the manager based on the interview.
8.	Brainstorm a list of expectations and qualifications for a good manager.
9.	Listen to guest lecturers who work in Human Resources or Business Management.
10.	Participate in Mini-Business World.
11.	$Analyze\ resumes\ to\ determine\ if\ an\ applicant\ is\ qualified\ for\ a\ job.$
12.	Research a company policy and present a summary to the class.
13.	Act out human resources problems and ways to use communication to resolve the situations.
14.	Participate in a business management simulation and work with a group to solve the management dilemmas.
15.	Create a job description manual.

Business Plan Learning Plan

Why This Skill Is Important

When starting a business, the business owner will need to develop a business plan. In the unit you will design a business plan for a fictitious or real business.

Related Wisconsin Model Academic Standards for Business

A.12.3, E.12.12, F.12.6, H.12.3

Competency

Outline the concepts that guide small business operations

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems

Γ	егјотнансе манаагав
Cı	riteria—When your performance will be acceptable:
	you explain characteristics of a successful entrepreneur
	you identify costs associated with becoming an entrepreneur
	youdescribeadvantagesanddisadvantagesofowningafranchise
	you identify the difference between a sole proprietorship and a partnership
	you identify major components of a business plan
	you define what is needed (material, labor, etc.) to start a given business
	you identify basic records needed by a business
	you project the total cash needed to start a business (start-up, operational expenses and cash reserves)
	you examine a profit/loss statement to determine if a business is profitable
	you describe the role government plays in small business
	you give an example of a license that a small business must obtain
C	onditions—How you will be evaluated:
	in the classroom

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Entrepreneurship Learning Plan

Why This Skill Is Important

Throughout this unit you will discover the importance of entrepreneurship and analyze the future prospects of entrepreneurship as a career by outlining plans for a business that you would like to own.

Related Wisconsin Model Academic Standards for Business

 $\begin{array}{l} A.12.1, A.12.3, A.12.5-6, A.12.19-20, B.12.1, B.12.14, D.12.5-6, E.12.1, \\ E.12.3-5, E.12.7-9, E.12.12, F.12.1, F.12.5-7, J.12.1, J.12.4, J.12.6-7, \\ J.12.11, J.12.13-14, K.12.1 \end{array}$

Competency

Outline the concepts that guide small business operations

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems

Γ	erjormance Standards	
Cı	riteria—When your performance will be acceptable:	
	you explain characteristics of a successful entrepreneur	
	you identify costs associated with becoming an entrepreneur	
	you describe advantages and disadvantages of owning a franchise	
	you identify the difference between a sole proprietorship and a partnership	
	you identify major components of a business plan	
	you define what is needed (material, labor, etc.) to start a given business	
	you identify basic records needed by a business	
	you project the total cash needed to start a business (start-up, operational expenses and cash reserves)	
	you examine a profit/loss statement to determine if a business is profitable	
	you describe the role government plays in small business	
	you give an example of a license that a small business must obtain	
Conditions—How you will be evaluated:		
	in the classroom	

1.	Define entrepreneurship; identify characteristics by reading profile of a successful entrepreneur.
2.	Identify growth factors, areas of opportunities, and steps to take for success as an entrepreneur.
3.	Create a chart that list the five fields of businesses and identify two local businesses that are involved in these fields.
4.	Identify advantages and disadvantages of owning a business.
5,	After discussing eight types of entrepreneurs and their characteristics, determine which type of entrepreneur fits own style.
6.	List the three ways of going into business for yourself and identify advantages and disadvantages of each. $ \\$
7.	Create a short list of ideas for a business by brainstorming with a team.
8.	Select a business from the list created in Activity #7.
9.	Create a business card and stationary for the fictitious business.
10.	Create a partnership agreement.
11,	Create a company organizational chart.
12.	Identify the direct competition and indirect competition.
13.	Define the target market for the business.
14.	Choose a site for the business.
15.	Identify sources of assistance for planning the enterprise; identify the role models and support systems for entrepreneurs.
16.	Define ethical behavior and identify factors that can influence this behavior.
17.	Establish the company's policy of pricing and list suppliers.
18.	Meet with the local banker or small business association employee and determine cost for start-up.
19.	Create a business plan and present it to the local banker.

Customer Service Learning Plan

Why This Skill Is Important

The purpose of this unit is to assist you in developing good customer service skills both personally and professionally.

Related Wisconsin Model Academic Standards for Business

 $A.12.7\text{-}13,\,A.12.15\text{-}17,\,A.12.19,\,F.12.7,\,G.12.6,\,I.12.5,\,J.12.1\text{-}3,\,J.12.9,\,J.12.11\text{-}12,\,\text{and}\,J.12.14$

Competency

Outline the concepts that guide small business operations

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems

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	Cı	riteria—When your performance will be acceptable:
		you explain characteristics of a successful entrepreneur
		you identify costs associated with becoming an entrepreneur
		you describe advantages and disadvantages of owning a franchise
		you identify the difference between a sole proprietorship and a partnership
		you identify major components of a business plan
		you define what is needed (material, labor, etc.) to start a given business
		you identify basic records needed by a business
		you project the total cash needed to start a business (start-up, operational expenses and cash reserves)
		you examine a profit/loss statement to determine if a business is profitable
		you describe the role government plays in small business
		you give an example of a license that a small business must obtain
C	one	litions—How you will be evaluated:
		in the classroom

1.	Define AMA's definition of "marketing."
2.	Describe how you might be both a customer and a consumer.
3.	Share examples of good customer service and poor customer service.
4.	Differentiate between the different types of customer services.
5.	Demonstrate the five stages in making a buying decision as a consumer.
6.	Discuss your motives for shopping and patronizing a particular store.
7.	Complete a survey among classmates regarding customer service
8.	Interview a manager of a fast food restaurant on customer service training.
9.	Interview a manager of a retail store on customer service training.
10.	Roleplay a situation between an employee and a customer.
11.	Complete a "positive selling attitude" survey.

Quality Learning Plan

Why This Skill Is Important

United States businesses aim to be successful by producing quality products. Gone are the days where everything produced is sold. Truly understanding "quality" requires a historical perspective, knowledge of quality improvement terminology used in business, and a customer focus philosophy. This unit introduces you to the Total Quality Management movement and explores how businesses are achieving quality in today's competitive market.

Relates Wisconsin Model Academic Standards for Business

A.12.3, A.12.4, A.12.5, A.12.19, A.12.20, A.BS.2, A.BS.7, D.BS.3, E.BS.4, H.12.2, H.BS.3, H.BS.6, J.12.6, J.12.7, J.12.12, K.12.6, K.BS.2

Competency

Outline the concepts that guide small business operations

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems

Pe	erformance Stanaaras
Cı	riteria—When your performance will be acceptable:
	you explain characteristics of a successful entrepreneur
	you identify costs associated with becoming an entrepreneur
	you describe advantages and disadvantages of owning a franchise
	you identify the difference between a sole proprietorship and a partnership
	you identify major components of a business plan
	you define what is needed (material, labor, etc.) to start a given business
	you identify basic records needed by a business
	you project the total cash needed to start a business (start-up, operational expenses and cash reserves)
	you examine a profit/loss statement to determine if a business is profitable $$
	you describe the role government plays in small business
П	you give an example of a license that a small business must obta-

Conditions—How you will be evaluated:

□ in the classroom

1.	competition.
2.	Discuss "changing paradigms" in the global economy. Compare yesterday's business world with today's business world.
3.	View video(s), which illustrate actual companies implementing quality improvement techniques.
4.	Listen to speaker(s) from local businesses on how they ensure quality in their products/services and how quality affects competition.
5.	Interview business people and parents about how they ensure quality in their organizations. Prepare a report summarizing findings and affects on you as a current and/or future worker.
6.	Define and find examples of core "quality management" principles quality, customer focus, data driven, employee empowerment, teams, training, and leadership.
7.	Review articles pertaining to quality and customer focus.
8.	Discuss the important points of the "quality" philosophy and the major quality gurus such as Dr. W. Edwards Deming, Joseph Juran, and Phil Crosby.
9.	Discuss the "quality timeline" of how TQM evolved in the United States.
10.	Discuss the role W. Edwards Deming played in the quality movement.
11.	Review Deming's 14 points and discuss examples in school and business.
12.	Complete a case study to analyze "quality" and "lowest possible cost."
13.	Review mission statements from local businesses to illustrate the point of constancy of purpose and identify the total quality management components.
14.	Read articles about the changing role of employees in U.S. businesses due to competition and the quality of movement.
15.	Define and give examples of internal and external customers.

Business Trip Learning Plan

Why This Skill Is Important

Conducting business today often requires considerable travel for certain employees. In this learning plan you will make travel arrangements.

Related Wisconsin Model Academic Standards for Business

G.12.1-2, G.12.4, G.12.6-7, G.12.9

Competency

Make national and international travel and travel-related arrangements

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems
- E. Work with a variety of technologies

C:	riteria—When your performance will be acceptable:
	arrangements include working with a travel agency
	you arrange for a car rental
	you arrange hotel reservations
	you prepare an itinerary
	itinerary accommodates the time necessary for travel, meetings, appointments, etc.
	itinerary contains complete information
	itinerary contains accurate information
	you arrange airline reservations
	you arrange for pickup or delivery of airline tickets
	you identify purpose of a passport
	you identify procedures and documents necessary for securing a passport
	you calculate time difference between home city and specific cities in \ensuremath{USA}
	you calculate time difference between home city and specific foreign cities
	you identify currency used in specific foreign countries
	you identify documents necessary to enter a specific country

Conditions—How you will be evaluated:

 $\hfill \square$ given description of a travel situation(s) or in the workplace with an actual travel need

1. Discuss related travel terms.
2. Interview someone who travels frequently as part of her/his job
3. Identify services available through travel agencies.
4. Determine time zone differences of business trip destination.
5. Research modes of transportation using the Internet.
6. Decide on appropriate methods of travel.
7. Research travel restrictions of a specific country.
8. Research lodging choices using the Internet.
9. Determine if passport is required, research passport procedures and complete a passport application.
10. Research leisure-time activities.
11. Investigate currency exchange.
12. Brainstorm ways to handle travel problems.
13. Listen to speaker who explains services offered by hotel/motel.
14. Listen to speaker who explains services within an airport.
15. Discuss appropriate business etiquette.
16. Discuss tipping.
17. Determine what to pack for a business trip.
18. Prepare an itinerary.
19. Create a travel folder.
20. Analyze the validity of business trip.
21. Prepare and present a summary of the business trip.
22. Listen to speaker who arranges business trips.
23. Complete an expense report.

Business Luncheon Learning Plan

Why This Skill Is Important

Business luncheons are a common occurrence. The purpose for this unit is to assist you in planning a luncheon. You will need to plan the why, how, when, and where of this luncheon.

Related Wisconsin Model Academic Standards for Business

 $\begin{array}{l} H.BS.6, J.BS.1\text{--}2, J.BS.5, J.BS.10, J.12.1, J.12.7\text{--}8, J.12.10, A.BS.3, \\ A.BS.12, and B.BS.6 \end{array}$

Competency

Plan a business luncheon

Linked Core Abilities

- A. Demonstrate basic academic skills
- B. Use effective personal and interpersonal skills
- C. Apply critical thinking and information processing skills
- D. Relate to the complex interrelationships of systems
- E. Work with a variety of technologies

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Criteria—When your performance will be acceptable:
you establish purpose for luncheon
you set date and time for luncheon
Jyou plan an agenda
you select location
you select a menu
you create invitations, place cards, and menu
you greet guests as they arrive
you MC the luncheon
Conditions—How you will be evaluated:
in the classroom and/or in the workplace

1.	where, when, funding, etc.).
2.	Discuss and practice correct restaurant etiquette.
3.	Decide on purpose for luncheon (meeting, employer appreciation, etc.).
4.	Plan agenda for luncheon.
5.	Plan where the luncheon should take place (convenience, availability, and cost).
6.	Contact restaurants for menus and availability.
7.	Decide on menu.
8.	Plan the date and time of luncheon.
9.	Delegate duties to classmates (invitations, place cards, seating arrangement, menu, MC).
10.	Create invitations using desktop publishing software. (Why, where, when, RSVP).
11.	$Create\ place\ cards\ and\ menus\ using\ desktop\ publishing\ software.$
12.	Practice the MC's oral presentation.
13.	Arrange place cards on day of luncheon.
14.	Greet employers when they arrive to luncheon.

Organizational/Time Management Checklist

Competency

Apply organizational and time management skills

Linked Core Abilities

Use effective personal and interpersonal skills Apply critical thinking and information processing skills

Directions

After you have learned the importance of using organizational skills and of the management of time, you will practice some specific applications of these strategies. Both in the classroom and at the workplace you will be expected to utilize skills in organizing work and in managing your time. Your supervisor and your instructor will use this checklist to determine your proficiency in this area. Carefully review the checklist as you prepare yourself for this assessment.

Scoring Standard

For satisfactory performance of this competency *all* criteria must be met and checked "yes," unless the criterion was not demonstrated during this performance.

Scoring Guide

Criteria		Rating			Comments
1	you set goals for organizing work and managing time	yes	no	not observed	
2	you identify tasks to be completed	yes	no	not observed	
3	you prioritize tasks, according to established guidelines	yes	no	not observed	
4	scheduled tasks are completed in a logical sequence	yes	no	not observed	
5	scheduled tasks are completed within the time limits specified	yes	no	not observed	
6	you maintain a planning calendar	yes	no	not observed	·
7	you regularly evaluate progress/status of scheduled tasks	yes	no	not observed	
8	you organize and maintain information (Core Ability)	yes	no	not observed	

Management Systems Checklist

Competency

Outline the roles of support staff, supervisors, managers, and technology in achieving business goals

Linked Core Abilities

Apply critical thinking and information processing skills Relate to the complex interrelationships of systems

Directions

You will learn the various organizational and management plans used by businesses. Within each type you will be expected to identify levels of management, methods of communication, and supervision responsibilities. Either in the classroom or in the workplace itself, you will be asked to describe the roles and responsibilities of different staff and management personnel. Your supervisor and/or your instructor will use this checklist to determine your knowledge in this area. Carefully review the checklist as you prepare yourself for this assessment.

Scoring Standard

For satisfactory performance of this competency *all* criteria must be met and checked "yes," unless the criterion was not demonstrated during this performance.

Scoring Guide

Criteria	Rating	Comments
1 you explain the advantages and disadvantages of centralization and decentralization of an organization	yes no not observed	
2 you identify levels of management	yes no not observed	
3 you identify decision-making authorities	yes no not observed	
4 you describe line versus staff departments	yes no not observed	
5 you describe methods used by management to communicate with employees	yes no not observed	
6 you explain the importance of timely communication of information pertinent to employees	yes no not observed	
7 you describe the role of technology in the overall management process	yes no not observed	
8 you recognize how organizational systems work (Core Ability)	yes no not observed	

Small Business Concepts Checklist

Competency

Outline the concepts that guide small business operations

Linked Core Abilities

Demonstrate basic academic skills
Use effective personal and interpersonal skills
Apply critical thinking and information processing skills
Relate to the complex interrelationships of systems

Directions

You will learn the concepts that guide the formation and operations of effective small businesses. In the classroom, you will be asked to outline the essential principles to be followed when operating a small business. Your instructor will use this checklist to determine your knowledge in this area. Carefully review the checklist as you prepare yourself for this assessment.

Scoring Standard

For satisfactory performance of this competency *all* criteria must be met and checked "yes," unless the criterion was not demonstrated during this performance.

Scoring Guide

Cı	riteria	84. N. H	R	ating	Comments
	you explain characteristics of a successful	yes	no	not observed	
	entrepreneur				
2	you identify costs associated with becoming an entrepreneur	yes	no	not observed	
3	you describe advantages and disadvantages of owning a franchise	yes	no	not observed	
4	you identify the difference between a sole proprietorship and a partnership	yes	no	not observed	
5	you identify major components of a business plan	yes	no	not observed	
6	you define what is needed (material, labor, etc.) to start a given business	yes	no	not observed	
7	you identify basic records needed by a business	yes	no	not observed	
8	you project the total cash needed to start a business (start-up, operational expenses and cash reserves)	yes	no	not observed	
9		yes	no	not observed	
10	you describe the role government plays in small business	yes	no	not observed	
1	l you give an example of a license that a small business must obtain	yes	no	not observed	
12	2 you recognize how organizational systems work (Core Ability)	yes	no	not observed	1

Business Travel Arrangements Checklist

Competency

Make national and international travel and travel-related arrangements

Linked Core Abilities

Demonstrate basic academic skills
Use effective personal and interpersonal skills
Apply critical thinking and information processing skills
Relate to the complex interrelationships of systems
Work with a variety of technologies

Directions

Conducting business today often requires considerable national and even international travel for certain members of the staff. In the workplace and/or in a simulated situation outlined by your instructor, you will be expected to make travel arrangements. Your competence will be assessed by your supervisor and/or your instructor. Carefully review the checklist as you prepare yourself for this important task.

Scoring Standard

For satisfactory performance of this competency *all* criteria must be met and checked "yes," unless the criterion was not demonstrated during this performance.

Scoring Guide

Criteria		R	lating	Comments
1 arrangements include working with a travel agency	yes	no	not observed	
2 you arrange for a car rental	yes	no	not observed	
3 you arrange hotel reservations	yes	no	not observed	
4 you prepare an itinerary	yes	no	not observed	
5 itinerary accommodates the time necessary for travel, meetings, appointments, etc.	yes	no	not observed	
6 itinerary contains complete information	yes	no	not observed	
7 itinerary contains accurate information	yes	no	not observed	
8 you arrange airline reservations	yes	no	not observed	
9 you arrange for pickup or delivery of airline tickets	yes	no	not observed	
10 you identify purpose of a passport	yes	no	not observed	
11 you identify procedures and documents necessary for securing a passport	yes	no	not observed	
12 you calculate time difference between home city and specific cities in USA	yes	no	not observed	
13 you calculate time difference between home city and specific foreign cities	yes	no	not observed	
14 you identify currency used in specific foreign countries	yes	no	not observed	
15 you identify documents necessary to enter a specific country	yes	no	not observed	
16 you propose plans of action to solve problems (Core Ability)	yes	no	not observed	
17 you select resources for a task that are appropriate (Core Ability)	yes	no	not observed	